

HAWAII STATE HEALTH PLANNING AND DEVELOPMENT AGENCY 1177 Alakea Street, Suite 402 • Honolulu, HI 96813 • Phone: (808) 587-0788 • www.shpda.org Hawaii Health Data Center Steering Committee

DRAFT

Meeting Minutes

January 23, 2024 | 11:30 AM Hawaii Time Virtually via Zoom and Physical Meeting Location at The Keoni Ana Building, 1177 Alakea Street, Suite 402

MEMBERS: Tracy Ban (Designee for Luis Salaveria), Rebecca Cai (Designee for Douglas Murdock), Gordon Ito, John Lewin,

Judy Mohr Peterson, Ranjani Starr (Designee for Judy Mohr Peterson), Derek Vale (Designee for Kenny Fink),

MEMBERS ABSENT: Garret Yoshimi, Denise Konan

GUESTS: Alfred Herrera, Sean Okamoto, Sanjeev Sridharan

SHPDA: Wendy Nihoa

ATTENDANCE RECORD OF MEMBERS

Date	1/23/24	TBD								
Tracy Ban	Х									
Rebecca Cai	Х									
Gordon Ito	Х									
Denise Konan	0									
John Lewin*	Х									
Judy Mohr Peterson	Х									
Derek Vale**	Х									
Garret Yoshima	0									

Legend: X=Present; O=Absent; /=Not a Member

^{*-}Chair, **-Vice Chair

TOPIC	DISCUSSION	ACTION/FOLLOW UP
Call to Order	A quorum was established. The meeting was called to order at 11:33 a.m. by D. Vale, Co-Chair, Hawaii Health Data Center Steering Committee (HHDC) and Department of Health Chief Data Officer presiding.	
Roll Call	Roll call of members was conducted.	
Capturing Primary Care Delivery	J. Lewin, Co-Chair and SHPDA Administrator provided an overview of the article "Capturing Primary Care Delivery: A Versatile approach to Identifying Primary Care in Claims Data, Issue Brief, December 14, 2022", hereby attached to these minutes as Attachment A.	
	A discussion followed regarding the requirements of the Centers for Medicare & Medicaid Services (CMS)- States Advancing All-Payer Health Equity Approaches and Development (AHEAD) Grant's requirement to effectively measure outcomes such as access (to healthcare), social determinants of health, behavior health, etc.	
	R. Starr, Health Analytics Office Administrator on the All-Payer Claims Database (APCD), still in designed implementation. The go-live date is Fall 2024 and may have the ability to robustly measure outcomes using multiple methods.	
	Public testimony - None.	
AHEAD Grant	J. Lewin provided an overview of the AHEAD grant and SHPDA and Hawaii Department of Human Services, MedQUEST Division's plan to submit a joint application due March 18, 2024 and the importance of a State Equity Plan.	D. Vale to follow up with the Office of Health Equity, DOH, RE: DOH
	A discussion followed. R. Starr reported the current MedQUEST Equity Plan may need to be updated to be in alignment with the requirements of the AHEAD grant. D. Vale, unsure of the Department of Health's Equity plan will inquire with the Office of Health Equity and report back.	Equity Plan.
	Public testimony – None.	
Data Center Updates	Employee-Union Health Benefits Trust Fund and Medicare (EUTF). S. Okamoto, Project Technical Director reviewed the data submission progress report for the EUTF and EUTF plans, attached to these minutes as Attachment B.	
	Health Analytics Program. R. Starr reported progress working with Optum finalizing design level details; a contract modification may be necessary. Purpose: 1) APCD, 2)	

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	Advanced Medicaid System, 3) design a proper data gathering structure focused on protection, privacy and proper use of the data.	
	Health Analytic Program Visioning (HAPV) Process – S. Okamoto reviewed the HAPV progress report. A copy is attached to these minutes as Attachment C.	
	Public testimony – none.	
Meeting Logistics	Meet in early April 2024. W. Nihoa to poll members to determine exact date/time.	
Announcements	None.	
Next Meeting	Exact date/time TBD.	
	Agenda items: Data Center updates and AHEAD grant.	
Adjournment	The meeting was adjourned at 12:30 p.m.	

DECEMBER 14, 2023 ISSUE BRIEF

Capturing Primary Care Delivery: A Versatile Approach to Identifying Primary Care in Claims Data

Focus Area:

<u>PRIMARY CARE TRANSFORMATION</u>

Topic:

PRIMARY CARE INVESTMENT PRIMARY CARE SPENDING TARGETS

Authors:

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JOSHUA M. LIAO

CITATION:

Staloff J, Birger M, Zhou L, Reddy A, Chen C, Zerzan-Thul J, Liao JM. Capturing Primary Care Delivery: A Versatile Approach to Identifying Primary Care in Claims Data. The Milbank Memorial Fund. December 2023.

Related Content:

 Improving Access to Primary Care for Underserved Populations: A Review of Findings from Five Case Studies and Recommendations

PUBLICATION NOV 14, 2023

 Becoming Less Usual: Understanding the Decline in the Number of People with a Usual Source of Care

PUBLICATION SEP 13, 2023

Assessing the Effectiveness of Policies to Improve Access to Primary
 Care for Underserved Populations, Case Study Analysis: Kanawha
 County, West Virginia

PUBLICATION JUN 20, 2023

ISSUE BRIEF

BACK TO PUBLICATIONS

Policy Points

- A new versatile, three-step approach to identifying primary care services in claims data incorporates information about clinician, organization, and facility types and better reflects real-world practice.
- This approach is applicable to a wide range of policymakers and feasible to implement with different datasets, including Medicaid claims, commercial claims, and all-payer claims databases.

Abstract

Many states have worked to increase primary care investment, which lags in the U.S. compared with other developed countries. These efforts share the need to measure and track primary care utilization and spending. States and groups have used health care claims data to implement methods that define "primary care" through combinations of provider specialty and the place or nature of rendered services. While such work sets a foundation for measuring primary care, claims-based definitions can be improved in several ways. First, definitions should fully capture clinician, organization, and facility types responsible for primary care. Second, definitions should reflect real-world variation in settings where primary care is provided. Persistent gaps in these areas will likely limit policy efforts to track primary care in claims data and generate policy- and practice-relevant insights.

To address these issues, we developed the Value and Systems Science Lab Method, a versatile approach for identifying primary care services. We demonstrate this three-step method using billing and servicing provider taxonomies in Washington Medicaid claims data. This issue brief highlights the feasibility of the approach, which is applicable to a wide range of policymakers and is versatile enough to capture variation in care delivery for populations in a range of datasets, including Medicaid or commercial claims as well as all-payer claims databases. The approach described in this brief offers a way of identifying primary care services that will remain salient as primary care policy evolves over time.

Background

Primary care is central to a well-functioning health care system. At a population level, primary care is associated with lower all-cause mortality, disease burden, and disparities in care. Greater investment in primary care is associated with fewer emergency room visits and hospitalizations.

Many states have worked to increase primary care investment, which lags in the U.S. compared with other developed countries.²⁻⁴ Beginning in 2010, Rhode Island required health plans to increase primary care spending as a proportion of total health care spending by 1% per year from 2010 to 2014, with a target of 10.7% by 2015.⁵ By 2018, primary care expenditures were estimated to be 12.3% of total health care spending among Rhode Island commercial health plans.⁶ In 2017, Oregon passed legislation requiring health plans to increase primary care spending to at least 12% of total spending by 2023. In 2019, the state's primary care spending ranged from 10.8% to 16.2% of total medical expenditures across insured populations.⁷ In 2022, Washington legislators directed a state-sponsored Health Care Cost Transparency Board to provide recommendations on how to increase primary care spending to 12% of total health care expenditures.⁸

Common to these efforts to track spending is the need to identify primary care use. To do so, a number of states have used health care claims to define "primary care" through combinations of provider specialty and the place or nature of rendered services. While prior methods have set a foundation for measuring primary care (Table 1), claims-based definitions can be improved in several ways.

Table 1. Approaches for Identifying Primary Care in Claims Data 9-12

State	Providers	Services	Sites	Organi
Washington	Two lists (narrow and broad) of primary care specialties NPs and PAs included on narrow list	Two lists (narrow and broad) of primary care E/M and procedural services Hospital services excluded	Certain settings (e.g., hospital) excluded altogether Certain sites (e.g., FQHCs, RHCs) defined as primary care	N/A
Oregon	List of primary care specialties NPs and PAs included	List of primary care E/M and procedural services Hospital services excluded	Certain settings (e.g., hospital) excluded altogether Certain sites (e.g., FQHCs, RHCs) defined as primary care	N/A
Colorado	List of primary care specialties NPs and PAs included	List of primary care E/M and procedural services Hospital services excluded	Certain settings (e.g., hospital) excluded altogether Certain sites (e.g., FQHCs, RHCs) defined as primary care	N/A
Delaware	List of primary care specialties NPs and PAs included	List of primary care E/M and procedural services	Certain sites (e.g., FQHCs, RHCs) defined as primary care List of primary care POS codes	N/A

Notes: E/M = evaluation and management. FQHCs = federally qualified health centers. NPs = nurse practitioners. PAs = physician assistants. POS = place of service. RHCs = rural health clinics.

First, definitions should fully capture the types of clinicians, organizations, and sites responsible for primary care. Unfortunately, gaps remain on these fronts. For instance, imprecise estimates have been used to approximate primary care provided by nurse practitioners or physician assistants. Prior approaches have also omitted some sites where primary care is delivered. More work is needed to better incorporate organization types (e.g., group practices) into primary care definitions.

Second, definitions should reflect real-world variation in how and where clinicians provide primary care. Prior approaches either incompletely capture clinician and site combinations or fail to do so altogether. In reality, clinicians can practice in different settings and may deliver primary care in some situations (e.g., a family medicine physician working in a physician office) but not others (e.g., a family medicine physician working in an emergency department). Ideally, primary care definitions would also account for group practices that deliver both primary and specialty care through different clinicians.

Persistent gaps in these areas have limited policymakers' efforts to track primary care in claims data. Collectively capturing these dynamics would support versatile primary care definitions and generate policy- and practice-relevant insights, such as where and how primary care is delivered.

We sought to address these issues by developing the Value and Systems Science Lab Method, a versatile approach for identifying primary care services that incorporates clinician, organization, and facility types in ways that reflect real-world practice. This brief describes major steps of our approach, which policymakers in other states can use to identify primary care services to support policy goals.

Approach

Overview

Guided by a conceptual framework, the Value and Systems Science Lab Method involved a three-step process for identifying primary care services. In Step 1, we identified individual clinicians, facilities, and organizations that conceivably provide primary care services in different places of service. In Step 2, we used an iterative process to identify combinations of clinicians, facilities, and organizations and categorized these combinations as reflecting primary care versus non-primary care services. In Step 3, to ensure completeness and validity of provider specialty data, we incorporated publicly available information from a national registry of provider taxonomies.

As a proof-of-concept analysis, we implemented our approach on Washington Medicaid claims for a select set of outpatient visits. Though this work was undertaken amid ongoing efforts in Washington to measure primary care, the three-step approach was designed to enable replication or adaption by policymakers in other contexts and using other datasets.

Conceptual Framework

This work was guided by several principles. First, a clinician can practice in different settings. Second, a clinician can provide primary care in certain situations and non-primary care in other situations. Third, a given organization (e.g., physician group) or facility (e.g., doctor's office) can provide different combinations of primary and non-primary care services through different clinicians and specialties. As a result, our conceptual framework for identifying primary care was based on the relationship between three factors: clinician, organization, and facility (Figure 1).

Figure 1. Conceptual Framework



Data & Variables

The Washington Medicaid claims used in this work included information about the clinician providing a given health care service (called *servicing provider*) and the clinician, organization, or facility billing for that service (called *billing provider*). Servicing providers are the individual clinicians who provide care, while billing providers can be either clinicians billing for services as individuals, group practices billing for services as organizations, or facilities billing as sites of care.

Information available in Medicaid claims about servicing and billing providers included servicing provider and billing provider taxonomies. Provider

taxonomies are nationally standardized methods of identifying the specialty (e.g., family medicine, general surgery) and type of clinicians (e.g., physician versus nurse practitioner), as well as the type of organizations (e.g., single-versus multi-specialty group practices) and facilities (e.g., rural health clinic, community health center).

To test our approach in a proof-of-concept analysis, we defined visits using the following Current Procedural Terminology (CPT) codes representing common outpatient patient visits: new problem-focused visits (CPT 99201-99205), return problem-focused visits (CPT 99211-99215), office or other outpatient consultation services (CPT 99241-99245), and telephone visits (CPT 99441-99443).

Multi-Step Process

We operationalized our method by implementing a series of steps for each claim using servicing provider and billing provider taxonomy variables to capture primary care versus non-primary care visits.

Step 1: Designate Clinicians, Groups, and Facilities Providing Primary Care

First, we constructed an inclusive list of all clinician, organization, and facility types that could conceivably deliver primary care services. We began by identifying places where primary care services could be provided and generating a draft list based on provider taxonomies.

We refined our draft list by comparing it to taxonomies used in prior work to identify primary care and non-primary care services in Washington. Through this process, we (1) removed clinician types and specialties that were designated as primary care in prior work, but which were unlikely to deliver primary care (e.g., neonatal and critical care nurse practitioners, surgical physician assistants); and (2) added facility types (e.g., community health clinics/centers) and organization types (e.g., multi-specialty group practices) through which patients could have received primary care, but which were excluded in prior work.

We then used the refined taxonomy lists to designate a set of clinician and facility types as primary care, with others defaulting to non-primary care. We designated groups as single-specialty or multi-specialty to reflect the reality that patients can receive primary care through single-specialty groups consisting solely of primary care clinicians or through groups consisting of

both primary care and non-primary care clinicians (e.g., a multi-specialty group). This process yielded six designations: (1) primary care clinician; (2) non-primary care clinician; (3) single-specialty group; (4) multi-specialty group; (5) primary care facility; and (6) non-primary care facility.

Step 2: Identify Clinician, Group, and Facility Combinations Reflecting Primary Care

These six designations enabled us to create and interpret combinations of billing providers and servicing providers as reflecting primary care versus non-primary care services. This approach provided a more flexible way to identify primary care services in real-world practice.

For instance, under other approaches, all encounters with primary care clinicians, such as internal medicine physicians, are often designated as primary care visits. However, context matters: visits with an internist should be interpreted differently when they occur at ambulatory surgical centers versus community health centers. Approaches based predominantly on clinician specialty overlook such information and create the risk of incorrectly identifying primary care visits.

To overcome these barriers, our approach defines primary care visits as only those occurring with a primary care clinician as the servicing provider (e.g., internal medicine physician) *and* having a primary care facility as the billing provider (e.g., community health center) (Table 2, Claim 1). In contrast, visits provided by a primary care clinician but billed to a non-primary care facility (e.g., ambulatory surgical center) are not considered primary care (Table 2, Claim 2).

Table 2. Identifying Primary Care Visits (Examples)

Claim	Billing Provider Taxonomy	Billing Provider Example	Servicing Provider Taxonomy	Servicing Provider Example	Interpr
1	PC facility	Community health center	PC clinician	Internal medicine physician	PC visit
2	Non-PC facility	Ambulatory surgical center	PC clinician	Internal medicine physician	Non-PC
3	Single-specialty group	Primary care group practice	PC clinician	Internal medicine physician	PC visit

Claim	Billing Provider Taxonomy	Billing Provider Example	Servicing Provider Taxonomy	Servicing Provider Example	Interpr
4	Multi-specialty group	Medical/surgical group practice	PC clinician	Internal medicine physician	PC visit
5	Single-specialty group	General surgery group practice	Non-PC clinician	Surgeon	Non-PC
6	Multi-specialty group	Medical/surgical group practice	Non-PC clinician	Surgeon	Non-PC

PC = primary care.

This approach also accounts for situations in which primary care was delivered through single- and multi-specialty groups — either of which could encompass primary care, but neither of which necessarily do. In particular, we interpreted single- or multi-specialty groups as providing primary care when the servicing providers were primary care clinicians (Table 2, Claims 3 and 4), but not when the servicing providers were non-primary care clinicians (Table 2, Claims 5 and 6).

We extended this approach across all possible combinations of billing providers and servicing providers, applying our collective clinical and care delivery expertise to interpret each combination as reflecting primary care or non-primary care visits. This approach can be replicated by local groups and stakeholders to ensure that combinations and interpretations capture nuances and features of different settings.

Step 3: Address data issues

After categorizing combinations of billing and servicing providers, we observed problems with the consistency of information in the billing provider taxonomy variable for group practices and facilities (in particular, a given group or facility could be associated with multiple taxonomies across different claims). We addressed this issue by importing data from the National Plan & Provider Enumeration System (NPPES), a publicly available national registry operated by the Centers for Medicare and Medicaid Services. In particular, we used NPPES data to fill in missing billing provider taxonomy values for groups and facilities in our data — a step that helped ensure taxonomical consistency and data completeness for provider variables.

Proof-of-Concept Analysis

We applied this method to analyze claims data for 328,314 adult and 372,565 pediatric beneficiaries continuously enrolled in Medicaid managed care and residing in Washington in both 2019 and 2020. The goals of this analysis were to demonstrate the feasibility of our approach in capturing how much primary care was provided and to generate insight about patterns of primary care delivery (where and through what entities primary care was provided).

Our approach revealed that among adults enrolled in Medicaid in Washington who accessed outpatient care, primary care visits occurred twice as frequently as non-primary care visits. Most primary care visits (nearly 70% in 2019) occurred through federally quality health centers and multi-specialty groups. Similarly, our approach yielded insights about primary care for children enrolled in Medicaid: nearly 80% of outpatient visits among this population were primary care, and, as observed for adults, pediatric primary care occurred most frequently through federally quality health centers and multi-specialty groups (Figure 2).

Policy Implications

The Value and Systems Science Lab Method — which builds on prior work to identify and describe primary care using claims data in a more precise and comprehensive way — has three key policy implications. First, it highlights the feasibility of improving claims-based definitions. In this work, we captured the realities of clinical practice and designated primary care based on simultaneous consideration of clinician, organization, and facility types. Though no method is perfect, the Value and Systems Science Lab Method retains the benefits of prior methods while being likely to achieve greater validity and resonance with practitioners, health care delivery organizations, and health care facilities.

Second, our method can inform a wide range of policymakers. Because it uses billing and servicing provider and taxonomy data as ubiquitous claims variables, our approach is versatile enough to capture variation in care delivery for populations in a range of datasets, including Medicaid or commercial claims from other states as well as all-payer claims databases. Indeed, the Value and Systems Science Lab Method has informed the efforts of a primary care committee created in Washington to track primary care utilization and spending as part of a statewide initiative to measure health care

spending.¹⁴ A range of other policymakers can replicate or adapt our approach for use in their primary care policy efforts.

Third, the Value and Systems Science Lab Method will remain salient as the focus of primary care policy evolves over time. For many states and groups, the most important near-term goal is to identify overall trends in primary care utilization and spending. Long-term policy questions will require insight about specific care patterns — that is, where and through what entities different populations receive primary care. By defining primary care in view of clinicians, organizations, and facilities, our approach also yields care pattern insights that can support targeted policies and programs.

Limitations

Our method cannot overcome inherent limitations of claims data, including the inability to capture continuity of care. Capturing that information would require broad reformulation of claims data fields or the collection of supplemental data from patients and provider organizations. Second, like all claims-based definitions, the Value and Systems Science Lab Method cannot identify activities that do not result in billable services, such as certain types of asynchronous care coordination. Policymakers must use other data collection approaches to capture these activities, which have been increasingly implemented under value-based payment. Third, replication of our approach must consider data completeness and ability to compare data elements to external sources.

Future Exploration

Our work suggests several areas of future exploration for state policy work. States can replicate our steps using an expanded set of codes. Policy leaders can easily incorporate a more comprehensive set of primary care services and procedures — such as vision, dental, or behavioral health services — into our method. Second, states can adapt the method to fit a particular policy purpose. For instance, our method identifies all nurse practitioners and physician assistants as possible primary care providers. However, based on their policy needs, states may wish to designate nurse practitioners and physician assistants according to the scope and orientation of their group practices (e.g., distinguishing between those in single- or multi-specialty groups encompassing primary care versus those in groups that do not encompass primary care).

Ultimately, our versatile approach for identifying primary care services incorporates clinician, organization, and facility types in ways that reflect real-world practice. This approach can be used or adapted by a range of policymakers and states to inform primary care policy and programming.

Notes

- 1. Starfield B, Shi L, Macinko J. Contribution of primary care to health systems and health. Milbank Q. 2005;83(3):457-502.
- 2. State Primary Care Investment Hub. Primary Care Collaborative. https://thepcc.org/primary-care-investment.
- 3. Condon MJ, Koonce E, Sinha V, Rourke E, Adams-McBride M, Green L, Freedman J. Investing in Primary Care: Lessons from State-Based Efforts. California Health Care Foundation. April 2022. https://www.chcf.org/wp-content/uploads/2022/03/InvestingPCLessonsStateBasedEfforts.pdf.
- 4. Jabbarpour Y, Greiner A, Jetty A, Coffman M, Jose C, Petterson S, Pivaral K, Phillips R, Bazemore A, Neumann Kane A. Investing in Primary Care: A State-Level Analysis. Patient-Centered Primary Care Collaborative. July 2019. https://www.graham-center.org/content/dam/rgc/documents/publications-reports/reports/Investing-Primary-Care-State-Level-PCMH-Report.pdf.
- 5. Baum A, Song Z, Landon BE, Phillips RS, Bitton A, Basu S. Health care spending slowed after Rhode Island applied affordability standards to commercial insurers. *Health Aff* (*Millwood*). 2019;38(2):237-245. doi: 10.1377/hlthaff.2018.05164.
- Primary Care Spending Data Update. Office of the Health Insurance Commissioner, State of Rhode Island. June
 https://ohic.ri.gov/sites/g/files/xkgbur736/files/documents/2020/June/Primary-Care-Expenditure-Data-Update-June-2020.pdf.
- 7. Primary Care Spending in Oregon 2021. Oregon Health Authority. https://visual-data.dhsoha.state.or.us/t/OHA/views/PrimaryCareSpendinginOregon2021/Aboutthisreport?%3Aembed=y&%3AisGuestRedirectFromVizportal=y.
- 8. Senate Bill Report SB 5589. Senate Committee on Health & Long Term Care.January 26, 2022.https://lawfilesext.leg.wa.gov/biennium/2021-22/Pdf/Bill%20Reports/Senate/5589%20SBR%20HLTC%20OC%2022.pdf?q=20220201171 015.
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- Primary Care Spending in Oregon: A Report to the Oregon Legislature. Oregon Health Authority. February
 https://www.oregon.gov/oha/HPA/ANALYTICS/PCSpendingDocs/2020-Oregon-Primary-Care-Spending-Report-Legislature.pdf.
- 11. Primary Care Spending and Alternative Payment Model Use in Colorado, 2019-2021. Center for Improving Value in Health Care. November 23, 2022. https://www.civhc.org/wp-content/uploads/2023/01/CIVHC-Report-of-Primary-Care-Spending-November-23-2022-Amendment.pdf.
- 12. Annual Review of Carrier Progress Towards Meeting Affordability Standards. Office of Value-Based Health Care Delivery, Delaware Department of Insurance.February 2023. https://insurance.delaware.gov/wp-content/uploads/sites/15/2023/02/Delaware-Annual-Review-of-Progress-Towards.pdf.

- 13. National Plan and Provider Enumeration System. Centers for Medicare and Medicaid
- Services. https://npiregistry.cms.hhs.gov/search.

 14. Advisory Committee on Primary Care Meeting Materials. Washington State Health Care Authority. January 31, 2023. https://www.hca.wa.gov/assets/program/hcctb-primary-care- committee-20230131.pdf.

January 2024 Data Submitter Update

2024 Data Submissions (as of Jan 2024)

	Reporter	Status	Status Notes	Completion Date	
EUTF	EUTF	Current	Current through Dec 2023.	Received Monthly	
	CVS Health	Current	Pending Quality Review of Q4 2023.	Q3 2023: Rec. 10/2023 Q4 2023: Rec. 1/2024 Q1 2024: Est. 4/2024 Q2 2024: Est. 7/2024	
lans	HDS Current		Pending Receipt of Q4 2023.	Q3 2023: Rec. 10/2023 Q4 2023: Est. 1/2024 Q1 2024: Est. 4/2024 Q2 2024: Est. 7/2024	
EUTF Health Plans	HMSA Delayed		Pending Receipt of Q3 2023, Q4 2023. Due to system upgrade/change, HMSA was unable to submit Q3/Q4 2023 data. Expect HMSA to submit in Jan 2024.	Q3 2023: Est. 1/2024 Q4 2023: Est. 1/2024 Q1 2024: Est. 4/2024 Q2 2024: Est. 7/2024	
EUT	Kaiser	Delayed	Pending Receipt of Q3 2023, Q4 2023. Kaiser addressing data quality issues. Expect Kaiser to submit in Feb 2024.	Q3 2023: Est. 2/2024 Q4 2023: Est. 2/2024 Q1 2024: Est. 4/2024 Q2 2024: Est. 7/2024	
	VSP Current		Pending Quality Review of Q4 2023.	Q3 2023: Rec. 10/2023 Q4 2023: Rec. 1/2024 Q1 2024: Est. 4/2024 Q2 2024: Est. 7/2024	

Medicare Fee-for-Service Data: Received additional data 2010-2020 data (updated version) from CMS in Q1 2022. Planning to submit a new request (2021, 2022) in early 2024.

Our data quality lifecycle aims to account for three quality objectives: Conformance, Completeness, and Plausibility. This is a painstaking process, requiring a significant upfront investment of time and effort. It is one of the most valuable lessons learned from our discussions with other states who were not as meticulous and careful, and focused on producing quick results. These states ended up withdrawing published reports and data, and re-starting their data submission processes due to quality and integrity issues. We will continue in this deliberate and thoughtful manner as it will ultimately best serve our needs and reduce the likelihood of future data quality challenges.

Visioning Activities - Interviews, Focus Groups

